

Summarised Outcome for Secondary cities: Municipal Budget Benchmarking - 2010/11 Budget vs Original Budget 2009/10

	Buffalo City (H) EC125	City Of Matlosana (H) NW403	Drakenstein (H) WC023	Emalaheni (Mp) (H) MP312	Emfuleni (H) GT421	George (H) WC044	Govan Mbeki (H) MP307	Madibeng (H) NW372	Mangaung (H) FS172	Majhabeng (H) FS184	Mbombela (H) MP322	Mogale City (H) GT481	Msunduzi (H) KZN225	Newcastle (H) KZN252	Polokwane (H) LIM354
R thousands															
Total Operating Revenue (excl Capital Transfers)	3 724 562	1 400 637	1 087 923	1 140 805	3 057 282	819 663	945 875	811 708	3 089 585	1 419 343	1 117 440	1 368 503	2 251 896	1 005 655	1 222 969
Total Operating Expenditure	4 028 283	1 415 859	1 109 348	1 226 797	3 218 045	859 827	945 875	811 557	2 988 324	1 419 343	1 103 300	1 257 832	2 388 296	1 005 337	1 211 796
Surplus/(Deficit) Budgeted Operating Statement	(303 721)	(15 222)	(21 425)	(85 992)	(160 763)	(40 164)	0	151	101 261	0	14 140	110 671	(136 400)	318	11 173
Cash and Cash Equivalents at the Year End	704	(35 153)	203 818	0	283 935	97 240	47 911	46 756	36 365	0	38 613	305	94 501	111 410	(379)
Revenue															
% Increase in Total Operating Revenue	32.8%	9.4%	26.4%	16.4%	12.3%	5.4%	21.5%	(1.2)%	13.6%	16.1%	19.9%	10.1%	(1.2)%	13.3%	(2.0)%
% Increase in Property Rates Revenue	19.0%	40.0%	25.3%	(85.5)%	(6.7)%	11.2%	(12.8)%	58.7%	22.2%	8.0%	(4.8)%	114.4%	11.8%	29.7%	9.1%
% Increase in Electricity Revenue	17.9%	.3%	22.1%	24.7%	31.5%	13.6%	17.5%	15.7%	13.0%	25.0%	48.3%	17.2%	19.8%	18.2%	11.2%
% Increase in Property Rates and Service Charges	16.3%	20.8%	19.5%	20.2%	12.1%	12.9%	17.5%	22.8%	13.5%	13.9%	16.8%	32.3%	15.2%	18.0%	12.1%
Expenditure															
% Increase in Total Operating Expenditure	43.6%	18.3%	17.9%	17.8%	11.6%	10.1%	17.4%	5.8%	14.1%	16.1%	16.2%	1.2%	8.5%	13.3%	11.6%
% Increase in Employee Costs	14.1%	14.2%	17.3%	10.0%	19.0%	11.8%	3.6%	4.9%	15.0%	13.6%	17.9%	8.7%	(2.2)%	11.6%	16.5%
% Increase in Electricity Bulk Purchases	14.3%	39.3%	20.2%	40.9%	26.6%	16.4%	32.8%	47.4%	20.0%	3.5%	.0%	54.2%	24.1%	33.6%	22.0%
Average Cost per Employee (Remuneration)	181	0	150	222	220	211	4 551	244	248	0	266	244	184	23 201	171
Average Cost per Councillor (Remuneration)	0	0	0	0	277	0	259	0	284	0	0	0	293	271	2 787
R&M % of PPE	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	9.2%	.0%
Asset Renewal + R&M % of PPE	2 155.4%	.0%	.0%	.0%	3.0%	.0%	.0%	.0%	4.6%	.0%	.0%	.0%	.0%	33.2%	.0%
Debt Impairment % of Total Billable Revenue	3.8%	3.5%	2.7%	14.0%	11.5%	.7%	3.0%	5.4%	4.2%	41.2%	4.4%	8.2%	12.0%	10.9%	3.9%
Capital Revenue / Funding															
Internally Funded and Other (Capex Funding)	171 642	146 042	125 439	0	(153 990)	30 852	34 423	6 000	91 766	6 500	91 527	110 981	0	40 251	486 289
Borrowing	0	35 120	114 184	0	0	65 781	0	0	69 970	0	33 095	0	159 424	15 000	0
Grant Funding and Other	308 470	142 984	47 255	140 692	(183 158)	78 548	95 807	166 031	211 520	153 104	575 669	103 349	136 513	174 553	353 201
Internally Generated Funds % of Non Grant Funding	100.0%	80.6%	52.3%	.0%	100.0%	31.9%	100.0%	100.0%	56.7%	100.0%	73.4%	100.0%	.0%	72.9%	100.0%
Borrowing % of Non Grant Funding	.0%	19.4%	47.7%	.0%	.0%	68.1%	.0%	.0%	43.3%	.0%	26.6%	.0%	100.0%	27.1%	.0%
Grant Funding % of Total Funding	64.2%	44.1%	16.5%	100.0%	54.3%	44.8%	73.6%	96.5%	56.7%	95.9%	82.2%	48.2%	46.1%	76.0%	42.1%
Capital Expenditure															
Total Capital Programme	480 112	324 146	286 877	0	337 148	175 181	130 230	172 031	373 256	159 604	700 290	214 330	295 937	229 804	839 490
Asset Renewal	286 332	0	0	0	58 463	10 900	0	0	157 735	0	0	0	0	137 538	0
Asset Renewal % of Total Capital Expenditure	59.6%	.0%	.0%	.0%	17.3%	6.2%	.0%	.0%	42.3%	.0%	.0%	.0%	.0%	59.9%	.0%
Cash															
Cash Receipts % of Rate Payer and Other	(13.8)%	86.1%	103.0%	88.6%	99.5%	101.4%	6.9%	67.5%	90.2%	103.6%	98.5%	88.0%	74.7%	99.5%	73.5%
Cash Coverage Ratio	.0	(.5)	3.6	.0	1.6	1.9	.8	.8	.2	.0	.6	.0	.6	1.7	.0
Borrowing															
Borrowing to Asset Ratio	4.0%	.0%	9.5%	9.7%	4.8%	.0%	7.7%	.0%	2.6%	3.7%	.6%	2.7%	9.3%	6.7%	9.0%
Capital Charges to Operating	2.5%	.0%	7.4%	.0%	.6%	9.9%	.0%	11.0%	1.8%	.5%	4.6%	4.3%	4.9%	1.4%	.7%
Borrowing Receipts % of Capital Expenditure	.0%	.0%	.0%	.0%	.0%	68.1%	.0%	.0%	.0%	.0%	.0%	.0%	99.2%	27.1%	.0%
Free Services															
Free Basic Services as a % of Equitable Share	.0%	32.7%	98.7%	25 924.2%	20.9%	.0%	.0%	.0%	12.9%	.3%	16.1%	38.7%	54.3%	.0%	1.5%
Free Services as a % of Operating Revenue (excl opex grants)	.0%	9.6%	7.3%	493.2%	4.2%	.0%	.0%	6.1%	2.2%	.0%	14.1%	14.5%	13.7%	.0%	4.8%
High Level Outcome of Funding Compliance															
Total Operating Revenue (excl Capital Transfers)	3 724 562	1 400 637	1 087 923	1 140 805	3 057 282	819 663	945 875	811 708	3 089 585	1 419 343	1 117 440	1 368 503	2 251 896	1 005 655	1 222 969
Total Operating Expenditure	4 028 283	1 415 859	1 109 348	1 226 797	3 218 045	859 827	945 875	811 557	2 988 324	1 419 343	1 103 300	1 257 832	2 388 296	1 005 337	1 211 796
Surplus/(Deficit) Budgeted Operating Statement	(303 721)	(15 222)	(21 425)	(85 992)	(160 763)	(40 164)	0	151	101 261	0	14 140	110 671	(136 400)	318	11 173
Surplus/(Deficit) Considering the Reserves and Cash Backing	(331 181)	(9 155)	68 321	27 747	92 486	(8 660)	28 488	0	(137 303)	(279 753)	(158 995)	121 748	(195 322)	305 649	122 497
MTREF Funded ✓ / Unfunded ✘	✘	✘	✓	✓	✓	✘	✓	✓	✘	✘	✘	✓	✘	✓	✓

Source: National Treasury Local Government database

Summarised Outcome for Secondary cities: Muncip

	Rustenburg (H) NW373	Sol Plaatje (H) NC091	Stellenbosch (H) WC024	Steve Tshwete (H) MP313	Tlokwe (H) NW402	uMhlatuze (H) KZN282
R thousands						
Total Operating Revenue (excl Capital Transfers)	1 877 915	1 018 430	688 699	711 671	669 980	1 557 757
Total Operating Expenditure	1 943 353	1 018 430	688 699	821 707	669 779	1 614 489
Surplus/(Deficit) Budgeted Operating Statement	(65 438)	0	0	(110 036)	201	(56 732)
Cash and Cash Equivalents at the Year End	670 214	53 265	152 984	33 373	56 503	(86 128)
Revenue						
% Increase in Total Operating Revenue	19.2%	18.1%	6.2%	26.2%	18.6%	17.8%
% Increase in Property Rates Revenue	22.9%	40.0%	23.6%	(14.6)%	(9.7)%	7.3%
% Increase in Electricity Revenue	31.1%	23.2%	13.1%	25.2%	22.0%	41.3%
% Increase in Property Rates and Service Charges	28.3%	22.7%	16.0%	8.9%	17.7%	31.9%
Expenditure						
% Increase in Total Operating Expenditure	20.7%	18.1%	5.4%	42.5%	13.6%	14.3%
% Increase in Employee Costs	7.8%	11.4%	3.3%	20.1%	14.7%	50.7%
% Increase in Electricity Bulk Purchases	41.0%	19.0%	31.9%	30.2%	32.8%	44.1%
Average Cost per Employee (Remuneration)	200	229	0	172	182	207
Average Cost per Councillor (Remuneration)	257	266	0	260	268	256
R&M % of PPE	.0%	.0%	.0%	.9%	.0%	6.6%
Asset Renewal + R&M % of PPE	.1%	.0%	.0%	1.8%	.0%	6.8%
Debt Impairment % of Total Billable Revenue	19.6%	.0%	.0%	.7%	.9%	.0%
Capital Revenue / Funding						
Internally Funded and Other (Capex Funding)	63 030	15 000	56 691	121 814	30 270	38 904
Borrowing	0	190 000	94 700	120 541	36 907	119 592
Grant Funding and Other	324 536	99 673	64 173	46 073	30 078	76 332
Internally Generated Funds % of Non Grant Funding	100.0%	7.3%	37.4%	50.3%	45.1%	24.5%
Borrowing % of Non Grant Funding	.0%	92.7%	62.6%	49.7%	54.9%	75.5%
Grant Funding % of Total Funding	83.7%	32.7%	29.8%	16.0%	30.9%	32.5%
Capital Expenditure						
Total Capital Programme	387 566	304 673	215 564	288 428	97 255	234 827
Asset Renewal	919	0	0	44 853	0	4 732
Asset Renewal % of Total Capital Expenditure	.2%	.0%	.0%	15.6%	.0%	2.0%
Cash						
Cash Receipts % of Rate Payer and Other	67.3%	85.3%	91.0%	99.4%	96.4%	92.1%
Cash Coverage Ratio	4.8	.8	4.7	.6	1.3	(.7)
Borrowing						
Borrowing to Asset Ratio	3.9%	21.1%	3.6%	4.8%	13.0%	29.3%
Capital Charges to Operating	1.6%	3.1%	1.2%	5.6%	4.6%	11.1%
Borrowing Receipts % of Capital Expenditure	.0%	92.7%	62.6%	39.5%	.0%	63.1%
Free Services						
Free Basic Services as a % of Equitable Share	.0%	80.5%	.0%	26.6%	28.9%	5.6%
Free Services as a % of Operating Revenue (excl opex grants)	.0%	18.3%	.0%	6.3%	3.3%	2.1%
High Level Outcome of Funding Compliance						
Total Operating Revenue (excl Capital Transfers)	1 877 915	1 018 430	688 699	711 671	669 980	1 557 757
Total Operating Expenditure	1 943 353	1 018 430	688 699	821 707	669 779	1 614 489
Surplus/(Deficit) Budgeted Operating Statement	(65 438)	0	0	(110 036)	201	(56 732)
Surplus/(Deficit) Considering the Reserves and Cash Backing	362 140	161 104	229 296	67 850	137 628	(228 075)
MTREF Funded ✓ / Unfunded ✘	✓	✓	✓	✓	✓	✘

Source: National Treasury Local Government database